



Jakob Carnemark

**Chief Executive Officer
Aligned Data Centers**

“We really liked the Plano market. It’s a very good market from a fiber and power perspective. It’s a very strong data center market that’s equidistant from coast to coast and easily accessible. The industry only turns out 30 to 40 percent of what they actually lease from a power perspective. We want to be the first data center provider to offer a model of having tenants pay for what they use, similar to the utility model.”